Directors' Report

Dear Shareholders,

We are pleased to present the third quarterly (un-audited) accounts for the period ended March 31, 2011. Your company earned a pretax profit of Rs. 1.567 billion and after tax profit of Rs. 1.422 billion. Earning per share is Rs. 78.66 (par value Rs. 10/= per share)

By the grace of God your company earned handsome profits during the nine months period in spite of increase in cotton prices. Timely procurement of raw material helped the company to achieve these good results.

Your management is trying hard to remain competitive and get better results in coming quarter, through raw material purchases, marketing strategies, intensive cost control and focusing on specialized and value added products.

In order to fully utilize the business potential we are continuing BMR plan to get optimum results.

We further state that:

- a The financial statements prepared by the management, present fairly its state of affairs, the result of its operations, cash flow & changes in equity.
- b Proper books of accounts have been maintained.
- c Appropriate accounting policies have been consistently applied in preparation of financial statements and accounting estimates are based on reasonable and prudent judgment.
- d International Accounting Standards, as applicable in Pakistan have been followed in preparation of these financial statements.
- e There are no significant doubts upon the company's ability to continue as a going concern.
- f Internal auditor is continuously reviewing the existing system of internal control and other procedures. The process of review will continue and any weakness in controls will have immediate attention of the management.
- g There has been no material departure from the best practices of Corporate Governance, as detailed in the listing regulations.

I would like to thank to the employees of the Company for their hard work and Company's Bankers for their co-operation.

Karachi : the 29th April, 2011

For and behalf of Board Shahzad Ahmad Chief Executive Officer